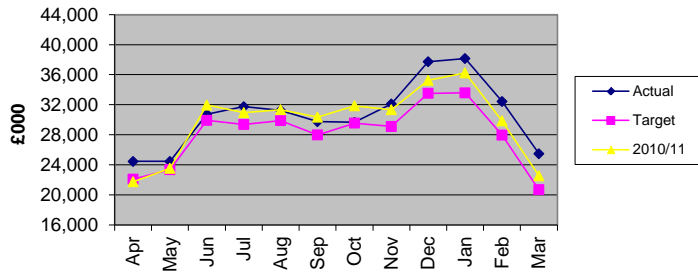


**Finance Advisory Group Finance Indicators 2011/12
as at end March 2012**

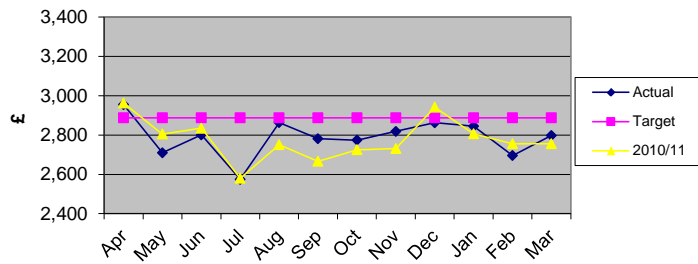
Description	target	actual	Variance	%	notes	graph
Monthly investment balance £000	27,950	32,432	4,482	16.0%	Total investments at month end. Precepts are paid in 10 instalments of roughly £6m, but not in June or December. Therefore, we receive cashflow benefits until the last 2 precept payments go out in February and March. The target figures have been updated to reflect the Balance Sheet position as at 31/03/11.	1
Average monthly cost per employee (non cumulative) £	2,887	2,797	-90	-3.1%	Target is annual pay budget divided by budget ftes, figures include agency and casual staff.	2
Number of ftes	388	394	6	1.5%	Target is budgeted ftes.	3
Council Tax % collected for 2011/12	98.2	98.6	0.4	0.4%	LPIFS 19. Monthly cumulative figures	-
NNDR % collected for 2011/12	97.5	98.2	0.7	0.7%	LPIFS 20. Monthly cumulative figures.	-
Council Tax payers % on direct debit	70.0	77.2	7.2	10.3%	LPIFS8 - % on direct debit	4
Investment return % 3 month LIBID 7 day LIBID	0.90	1.05 0.82 0.47	0.15	16.5%	Cumulative return on investments. Target is budget assumption	5
Sundry debtors: debts over 21 days £000	35	44.6	10	27.4%	21 days is taken as the base as the first reminder is issued after 3 wks.	6
Sundry debtors: debts over 61 days £000	20	20	0	0.0%	61 days is when the third reminder is issued (debts exclude items on 'indefinate hold', e.g. debtors in administration)	7

**Finance Advisory Group Finance Indicators 2011/12
as at end March 2012**

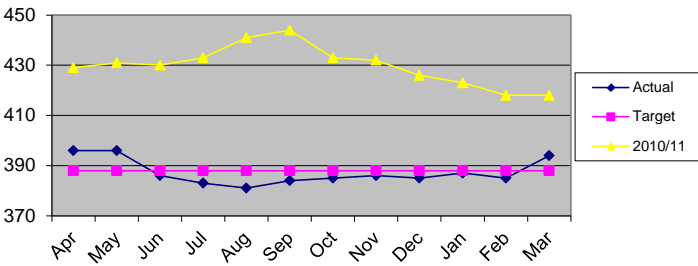
Graph 1 - Monthly Investment Balance



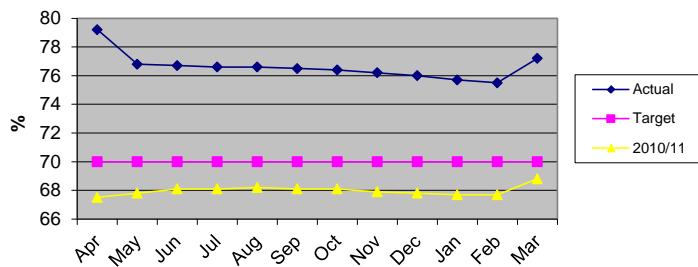
Graph 2 - Av. monthly cost per employee



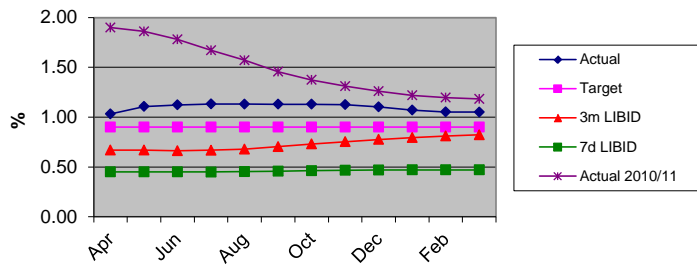
Graph 3 - Number of ftes



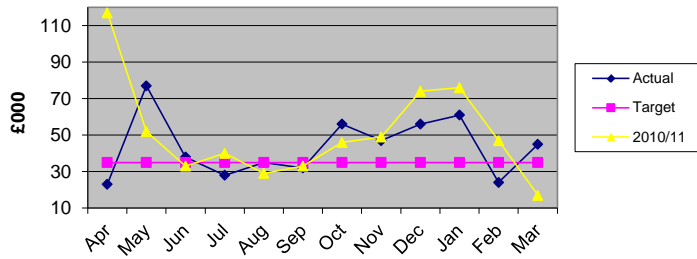
Graph 4 - Council Tax % on direct debit



Graph 5 - Investment Return %



Graph 6 - Sundry debts over 21 days



Graph 7 - Sundry debts over 61 days

